**NKU has increased efficiencies through higher academic productivity.**

- Student credit hour productivity per FTE faculty has increased 5.5% in two years.
- Lower enrollment classes are being cancelled or consolidated.
- Courses are offered on a rotation plan to increase efficiencies in enrollment management.
- Increased enrollment in distance learning — a growth of 185% in the past five years — demonstrates an effective use of technology for cost efficiencies.

**NKU is promoting academic efficiencies through a reduction in time to degree.**

- The minimum number of hours required for a bachelor’s degree was reduced from 128 hours to 120 hours for all programs.
- General education requirements have been reduced from 52 to 37 credit hours.
- Every bachelor’s degree program has developed a roadmap to share with students on proper course sequencing to graduate in four years. NKU guarantees course availability for students following the roadmap.

**NKU is building efficiencies through transfer partnerships.**

- NKU has established a Gateway to NKU program that incorporates a dual admission program, articulation agreements, and course credit transferability policies.
- Improving the ease of transferring increases timely graduation.
- The latest data available shows that among the four year public colleges in Kentucky, NKU has the highest three year graduation rate for KCTCS transfers at 71.4%.

<table>
<thead>
<tr>
<th>Enrollment</th>
<th>Fall 1998</th>
<th>Fall 2010</th>
<th>Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>First-time KCTCS Transfers</td>
<td>69</td>
<td>197</td>
<td>186%</td>
</tr>
</tbody>
</table>

**NKU has the leanest staffing patterns among Kentucky universities.**

- NKU has more students per full-time faculty than any other public university in the state.
- NKU serves more students per full-time staff than any other public university in the state.
- NKU has the lowest staff to faculty ratio of all Kentucky public universities. *(Data shared with LRC in Dec. 2011.)*
- NKU has the highest ratio of part-time to FTE faculty of all Kentucky public universities.

“Compared to other universities we’ve worked with, NKU has a lean organization.”

Huron Consulting Group, 2011

**NKU is committed to improving energy savings and efficient business practices.**

- Energy performance contracts are saving $650,000 annually. Further savings are captured through digital and sensor controls, LED lighting, and water conservation measures.
- The new Griffin Hall is LEED certified, and other buildings have had cool roofs installed.
- Rebidding of insurance programs and conversion to self-insurance on worker’s compensation is saving $379,000.
- Refinancing debt has saved $800,000, and utilizing the state office for bad debt collection is saving $400,000.

**NKU continues to be #1 among Kentucky universities in percentage growth for baccalaureate degrees awarded, 70% over the past 12 years.**

<table>
<thead>
<tr>
<th>Degrees</th>
<th>1998/99</th>
<th>2010/11</th>
<th>Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bachelor</td>
<td>1,163</td>
<td>1,974</td>
<td>70%</td>
</tr>
<tr>
<td>Graduate</td>
<td>211</td>
<td>485</td>
<td>130%</td>
</tr>
<tr>
<td>Law</td>
<td>112</td>
<td>177</td>
<td>58%</td>
</tr>
<tr>
<td>Minority Bachelor</td>
<td>44</td>
<td>144</td>
<td>227%</td>
</tr>
</tbody>
</table>

- The number of STEM + health degrees has increased by 80% in ten years, from 394 to 710 in 2010/11.
- NKU’s degree productivity, calculated by CPE as the number of degrees produced per 100 FTE students, has steadily increased from 14.0 to 18.3 in five years, exceeding the average for Kentucky universities.

**NKU serves nearly 16,000 students, an increase of 33% in 14 years, even though state funding per student has declined by 22%.**

<table>
<thead>
<tr>
<th>Enrollment</th>
<th>Fall 1998</th>
<th>Fall 2011</th>
<th>Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate</td>
<td>10,643</td>
<td>13,322</td>
<td>25%</td>
</tr>
<tr>
<td>Graduate</td>
<td>764</td>
<td>1,841</td>
<td>141%</td>
</tr>
<tr>
<td>Law</td>
<td>392</td>
<td>575</td>
<td>47%</td>
</tr>
<tr>
<td>Total</td>
<td>11,799</td>
<td>15,738</td>
<td>33%</td>
</tr>
</tbody>
</table>

**NKU Operates With Fewer State Dollars Per Student Than In 1999 (Constant $ FY11)**

Net State Appropriations Per FTE Student, FY99 - FY13

- $4,877
- 1,710 Degrees
- 2,838 Degrees
- $3,806

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Report to the House Budget Review Sub-Committee on Postsecondary Education *(February 16, 2012)*
NKU has worked diligently to be a resourceful and innovative university. The university strives to ensure that every dollar is used wisely in a manner that will provide the greatest benefit to the students, the region, and the Commonwealth.

- In addition to absorbing $5.1M in state funding cuts since 2008, the university has had to absorb $4.4M in recurring costs to cover state unfunded M&O for new buildings (Student Union, Bank of Kentucky Center, Griffin Hall).
- The mandated increase in our KERS employer contribution is projected to be $1.2M in FY 2013, on top of the $2.7M increase over the last two years.
- Fixed costs (for utilities, health insurance, software licenses, maintenance contracts, etc.) continue to increase at $2-$3M per year.
- The proposed budget cuts in state funding total $3.2M for NKU. Even a tuition increase of 7% will not cover the funding gap created by the proposed budget cuts in state appropriations, the KERS mandatory increases, and the increases in fixed costs.
- An additional $2.0M annual investment is needed to keep technology current in Griffin Hall for Informatics.

**Impact of Budget Cuts and Unfunded State Obligations since 2007-08**

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Budget Cuts since 2008</td>
<td>$5.1M</td>
</tr>
<tr>
<td>Proposed Budget Cuts</td>
<td>3.2M</td>
</tr>
<tr>
<td>Unfunded M&amp;O for New Facilities</td>
<td>4.4M</td>
</tr>
<tr>
<td>Unfunded KERS Rate Increase</td>
<td>4.8M</td>
</tr>
<tr>
<td>Cumulative Recurring Budget Pressures On a FY 08 State Appropriations Base of $55M</td>
<td>$17.5M</td>
</tr>
</tbody>
</table>

**Net State Appropriation Per FTE Student**

**FY 2011-12**

- **UK**
  - $303,199,200 (25,890 FTE Students)
  - $11,711
- **UL**
  - $150,849,100 (18,297 FTE Students)
  - $8,244
- **KSU**
  - $17,993,600 (2,348 FTE Students)
  - $7,663
- **MOSU**
  - $43,820,900 (6,641 FTE Students)
  - $6,599
- **MUSU**
  - $51,288,200 (8,395 FTE Students)
  - $6,109
- **Other Regionals Avg**
  - $5,667
- **EKU**
  - $72,221,000 (13,573 FTE Students)
  - $5,321
- **WKU**
  - $77,377,300 (16,685 FTE Students)
  - $4,638
- **NKU**
  - $50,037,500 (12,244 FTE Students)
  - $4,087
- **KCTCS**
  - $204,706,700 (58,578 FTE Students)
  - $3,495

**NKU functions with nearly $1,600 fewer state dollars per student than other Kentucky comprehensive universities. If NKU were funded at the average of the other comps, we would receive an additional $19.3M in state appropriations.**

\[ $ \frac{1,580 \text{ Difference}}{12,244 \text{ NKU FTE Students}} \times 19,345,520 \text{ NKU Deficit} \]

*Net State Appropriation as Enacted Less Debt Service, UL Hospital Contract, and KSU Land Grant Match
*FTE = Fall 2010 Total Undergraduate Semester Hours divided by 15, total and Total Graduate Semester Hours and Total Law Semester Hours divided by 12.
The comprehensive university average is the Per-FTE-Funding for MoSU, MuSU, EKU, & WKU divided by 4.